

CCMHB

Champaign County Mental Health Board

In fulfillment of our responsibilities under the Community Mental Health Act, the Champaign County Mental Health Board (CCMHB) presents the following documents for public review:

The CCMHB's Annual Report provides an accounting to the citizens of Champaign County of the CCMHB's activities and expenditures during the period of January 1, 2018 through December 31, 2018.

The CCMHB's Three-Year Plan for the period January 1, 2016 through December 31, 2018 presents the CCMHB's goals for development of Champaign County's system of community mental health, intellectual and developmental disabilities, and substance use disorder services and facilities, with One-Year Objectives for January 1, 2018 through December 31, 2018.

Any questions or comments regarding the CCMHB's activities or the county's behavioral health and developmental disability services can be directed to the Champaign County Mental Health Board; 1776 E. Washington; Urbana, IL 61802; phone (217) 367-5703, fax (217) 367-5741.

Champaign County Mental Health Board

Fiscal Year 2018 Annual Report & Three-Year Plan 2016-2018

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LISTING OF 2018 BOARD MEMBERS AND STAFF

BOARD MEMBERS

Dr. Susan Fowler
(President)

Ms. Elaine Palencia
(Vice President)

Dr. Thom Moore

Ms. Judi O'Connor

Dr. Julian Rappaport

Dr. Anne Robin

Ms. Margaret White

Mr. Kyle Patterson

Mr. Joseph Omo-Osagie

STAFF

Lynn Canfield
Executive Director

Kim Bowdry
Associate Director for Intellectual and Developmental Disabilities

Mark J. Driscoll
Associate Director for Mental Health & Substance Use Disorder Services

Stephanie Howard-Gallo
Operations & Compliance Coordinator

Shandra Summerville
Cultural & Linguistic Competence Coordinator

Chris Wilson
Financial Manager

President's Report

2018 was a year filled with funding decisions and study sessions. The Board was supported greatly by Lynn Canfield, Executive Director as well as the talented staff of the Mental Health and Developmental Disabilities Board. The staff continues work on the county's behalf to ensure that services for mental health and developmental disabilities are available and increasing in innovation. Board members are appointed to serve for four years and each year we extend thanks to those whose terms have ended. We much appreciated the perspective of Dr. Anne Robin, a local physician, who completed her term on the Board. Ms. Judi O'Connor was reappointed for a second term, and Ms. Jane Sprandel, agreed to serve a term and has joined the Board. We will have the potential of three new board appointments for 2020. Elections conducted in February 2019 bring a change in leadership. Ms. Margaret White assumes the role of President, and Mr. Kyle Patterson will be Vice-President. Appreciation is expressed to Ms. Elaine Palencia for her two years as Vice-President.

We are starting the year with a new plan three year-plan, which the staff developed based on information gained from surveys conducted with community members and planning meetings with the Board. For a second year in a row, we have a state budget and a healthy county fund. The Board in FY2018 received \$4,611,577 as part of the county property tax levy and awarded \$4,222,179 to social service agencies for the period 7/1/2018-6/30/2019. This was the second year that the award process was conducted by assigning each board member to serve as a primary or secondary reviewer of 9-10 original applications, and to discuss those reports in study sessions and board meetings. This provided Board members and staff the opportunity to identify questions for agency response prior to voting on the allocations. Staff provided guidance to the board in terms of fiscal recommendations, and the Board provided input to staff on the merits of each application. The process proceeded smoothly and will be repeated again this year for the FY 20 allocations. While many ongoing programs continued to be funded, we saw the discontinuation of one program (Parenting with Love and Limits) and the development of several new programs, including: Rosecrance Recovery Home for treatment of substance use, a new program for housing and employment services from Cunningham Children's Home, Rattle the Stars, a youth suicide prevention program, and Mental Health Services for very young children through Head Start/Early Head Start.

I am pleased to present the Champaign County Mental Health Board 2019 Annual Report. The Annual Report includes information on the Boards finances, funding allocated to a wide range of programs, service data reported by funded programs for the term of the contract, and various charts presenting data on individuals served and funding allocations.

Respectfully, Susan Fowler, PhD
CCMHB President, 2018

SECTION I: Financial Reports and Service Data

CHAMPAIGN COUNTY MENTAL HEALTH BOARD
ANNUAL FINANCIAL REPORT

1/1/18 - 12/31/18

	2017	2018
Beginning of the Year Fund Balance	\$ 2,527,902	\$ 2,842,704
REVENUE		
General Property Taxes	\$ 4,415,651	\$ 4,611,577
Back Taxes, Mobile Home Tax & Payment in Lieu of Taxes	9,698	7,809
Local Government Revenue		
Champ County Developmental Disabilities Board	287,697	310,783
Interest Earnings	18,473	41,818
Gifts and Donations	5,225	21,613
Miscellaneous	117,195	29,955
TOTAL REVENUE	<u>\$ 4,853,939</u>	<u>\$ 5,023,555</u>
EXPENDITURES		
Administration & Operating Expenses:		
Personnel	\$ 449,220	\$ 522,073
Commodities	6,263	10,049
Services	432,828	404,059
Interfund Transfers*	57,288	56,779
Capital Outlay	-	-
Sub-Total	<u>\$ 945,599</u>	<u>\$ 992,960</u>
Grants and Contributions:		
Program	3,593,538	3,648,188
Capital	-	-
Sub-Total	<u>\$ 3,593,538</u>	<u>\$ 3,648,188</u>
TOTAL EXPENDITURES	<u>\$ 4,539,137</u>	<u>\$ 4,641,148</u>
Fund Balance at the End of the Fiscal Year	<u>\$ 2,842,704</u>	<u>\$ 3,225,111</u>

*to CILA fund and to CCDDDB fund for share of revenue from Expo donations and miscellaneous

CHAMPAIGN COUNTY CILA FACILITIES

ANNUAL FINANCIAL REPORT

1/1/18 - 12/31/18

REVENUE	2017	2018
From Mental Health Board	\$ 50,000.00	\$ 50,000.00
From Developmental Disabilities Board	\$ 50,000.00	\$ 50,000.00
Rent	\$ 21,600.00	\$ 22,440.12
Other Misc Revenue	\$ 1,633.86	\$ 3,585.25
TOTAL REVENUE	\$ 123,233.86	\$ 126,025.37

EXPENDITURES

Mortgage Principal	\$ 49,750.32	\$ 49,750.32
Mortgage Interest	\$ 19,199.10	\$ 17,230.37
Commodities	\$ 46.21	\$ -
Professional Fees	\$ 6,000.00	\$ 6,000.00
Utilities	\$ 675.93	\$ 866.76
Building/Landscaping Maintenance	\$ 7,574.79	\$ 14,341.72
Building Improvements	\$ -	\$ 12,045.00
Other Services	\$ 351.62	\$ 36.00
TOTAL EXPENDITURES	\$ 83,597.97	\$ 100,270.17

**CHAMPAIGN COUNTY MENTAL HEALTH BOARD
PROGRAM ALLOCATIONS -- FY2018
1/1/18 - 12/31/18**

AGENCY/PROGRAM	TOTAL PAID
CHAMPAIGN COUNTY CHILDREN'S ADVOCACY CENTER	42,414.00
CHAMPAIGN COUNTY REGIONAL PLANNING COMMISSION	
Early Childhood Mental Health Services (6 months)	45,060.00
Youth Assessment Center	76,350.00
Headstart - Social/Emotional Disabilities**	64,621.00
Justice Diversion	63,913.00
Agency Total	249,944.00
CHAMPAIGN URBANA AREA PROJECT	
CU Neighborhood Champions	34,994.00
TRUCE	62,496.00
Agency Total	97,490.00
COMMUNITY CHOICES	
Self Determination (6 months)**	48,000.00
Community Living (6 months)**	31,500.00
Agency Total	79,500.00
COMMUNITY SERVICE CENTER OF NORTHER CHAMPAIGN COUNTY	
Resource Connection	66,596.00
COURAGE CONNECTION	
Courage Connection	96,972.00
CRISIS NURSERY	
Beyond Blue - Rural	72,502.00
CUNNINGHAM CHILDREN'S HOME	
ECHO Housing and Employment Support	45,000.00
DEVELOPMENTAL SERVICES CENTER	
Individual & Family Support (6 months)	196,323.00
Family Development Center (6 months)	281,136.00
	477,459.00
DON MOYER BOYS & GIRLS CLUB	
Community Coalition Summer Youth Programs	107,000.00
CU Change	100,000.00
Youth and Family Organization	160,000.00
Agency Total	367,000.00
DREAAM HOUSE	
DREAAM House	68,998.00
EAST CENTRAL ILLINOIS REFUGEE ASSISTANCE CENTER	
Family Support and Strengthening	36,616.00
FAMILY SERVICE	
Self Help Center	28,674.00
Counseling	25,000.00
Senior Counseling and Advocacy	142,337.00
Agency Total	196,011.00

CHAMPAIGN COUNTY MENTAL HEALTH BOARD
PROGRAM ALLOCATIONS -- FY2018
1/1/18 - 12/31/18

AGENCY/PROGRAM	TOTAL PAID
FIRST FOLLOWERS	
Peer Mentoring for Re-entry	64,718.00
GROW IN ILLINOIS	
Peer Support (6 months)	20,000.00
MAHOMET AREA YOUTH CLUB	
Members Matter	15,000.00
BLAST	15,000.00
Agency Total	<u>30,000.00</u>
PROMISE HEALTHCARE	
Mental Health Services	230,100.00
Wellness/Justice	58,000.00
Agency Total	<u>288,100.00</u>
RAPE ADVOCACY COUNSELING EDUCATION SERVICES	
Counseling	18,600.00
RATTLE THE STARS	
Youth Suicide Prevention Education (6 months)	27,246.00
ROSECRANCE	
Criminal Justice	319,453.00
Crisis, Access, Benefits & Engagement	241,718.00
PLL Front End	154,551.00
Fresh Start	78,152.00
Prevention Services	59,123.00
Transitional Housing (6 months)	6,998.00
Criminal Justice Substance Abuse Treatment (6 months)	5,302.00
PLL Extended Care (6 months)	187,395.00
Specialty Courts	202,994.00
Youth Service (6 months)	-
Recovery Home	-
Agency Total	<u>1,255,686.00</u>
UNITED CEREBRAL PALSY LAND OF LINCOLN	
Vocational Training	47,559.00
UP CENTER OF CHAMPAIGN COUNTY	
Children/Family/Youth Program	13,959.00
URBANA NEIGHBORHOOD CONNECTION	
Community Study Center	19,500.00
GRAND TOTAL	<u><u>3,681,870.00</u></u>

** Programs for people with ID/DD, per Intergovernmental Agreement with the Champaign County Developmental Disabilities Board

Service Totals – Brief Narrative of What the Service Categories Represent

The Champaign County Mental Health Board funds a wide range of services through local human service providers of varying size and sophistication. The CCMHB invests in services that range from helping mothers and families with newborn babies into early childhood to supporting youth through adolescence and young adulthood to assisting adults and families dealing with life's challenges to helping the elderly with activities of daily living. The not for profit and government agencies that provide services with CCMHB funds range from small agencies with only a few employees and volunteers to large multi-million dollar agencies with over a hundred employees. Descriptions of the service activities supported in current and previous years are available at <http://www.co.champaign.il.us/MHBDDDB/PublicDocuments.php> and <http://ccmhddbrds.org>.

Regardless of their size, agencies are required to report on services delivered using four categories. Those categories must be broad enough to provide a certain amount of flexibility to account for how and to whom the programs delivered services. The four categories are Community Service Event (CSE), Service Contact (SC), Non-Treatment Plan Client (NTPC), and Treatment Plan Client (TPC). Each agency is allowed to define within each category what will be reported. Definitions of CSEs and SCs relate to types of activities. Definitions of TPCs and NTPCs relate to who has been served and require a certain level of documentation associated with the service. Some programs may only report under one of the categories, others may report on all four. Which and how many categories an agency reports activity under depends on the services provided by the program.

Community Service Events (CSEs) can be public events, work associated with a news interview or newspaper article, consultations with community groups and caregivers, classroom presentations, and small group workshops and training to promote a program or educate the community. Meetings directly related to planning such events may also be counted here. Examples are the Family Service Self-Help Center planning and hosting of a self-help conference or newsletters published by the East Central Illinois Refugee Mutual Assistance Center.

A Service Contact (SC), also referred to as a screening contact or service encounter, represents the number of times a program has contact with consumers. Sometimes this can be someone who is being served by the program. Or it can be sharing of information, fielding a call about services, or doing an initial screenings or assessment. An example of a service contact would be the volume of calls answered by the Crisis Line at Rosecrance.

A Non-Treatment Plan Client (NTPC) is someone to whom services are provided and there is a record of the service but does not extend to a clinical level where a treatment plan is necessary or where one would be done but does not get completed. An example is a person who comes into the domestic violence shelter at Courage Connection but leaves within a few days before fully engaging in services.

A Treatment Plan Client (TPC) has traditionally meant people engaged in services where an assessment and treatment plan have been completed and case records are maintained. This applies to agencies such as Promise Healthcare, Rosecrance Central Illinois, and others. It can also represent an individual receiving a higher level of care within the spectrum of services provided within a program.

Most contracts are funded as grants while a few are paid on a fee for service basis. Those operating on a fee for service basis have additional detail included in the table. Fee for service detail includes number and type of units of service the program delivered to clients.

Utilization Summaries for FY2018 CCMHB Funded Programs

Detail on each program's performance toward defined consumer outcomes during the funding year of July 1, 2017 to June 30, 2018 is available at <http://ccmhddbrds.org>, among downloadable public files toward the bottom of the page. The relevant document is titled "CCMHB FY18 Performance Outcome Reports."

Priority: Intellectual/Developmental Disabilities (Collaboration with CCDDDB)

Champaign County Regional Planning Commission Head Start/Early Head Start

Social Emotional Disabilities Services \$55,645

Services: Program seeks to identify and address social-emotional concerns in the early childhood period, as well as to promote mental health among all Head Start children. The social-emotional portion of the program focuses on aiding the development of self-regulation, problem solving skills, emotional literacy, empathy, and appropriate social skills. Accomplishments in these areas will affect a child's ability to play, love, learn and work within the home, school and other environments. All fit together to form the foundation of a mentally healthy person. **Utilization actual:** 56 TPC, 39 NTPC, 21 CSE, 2142 SC, 7 Other (newsletter articles, staff training).

Community Choices Self Determination Support \$96,000

Services: Leadership & Self-Advocacy: a two-tiered Leadership Class, co-developed by self-advocates, focusing on fostering leadership skills and putting leadership into action. Family Support & Education: a public monthly meeting, to learn best practices and options, community family, and a family specific support group. BUILDING COMMUNITY: options for adults with disabilities to become engaged with others. **Utilization actual:** 166 NTPC, 1968 SC, 5 CSE.

Community Choices Community Living \$63,000

Services: COMMUNITY TRANSITIONAL SUPPORT – A four-phase model for supporting individuals with developmental disabilities to move into the community. PERSONAL DEVELOPMENT TRAINING includes small classes and 1-on-1 instruction. Eight sessions of hands-on, interactive instruction are held throughout the year. Each class focuses on different topics and people can take multiple sessions to build skills and confidence so the person can continue their lifelong learning in integrated settings in the community. **Utilization actual:** 18 TPC, 20 NTPC, 1807 SC, 3 CSE.

Developmental Services Center Individual & Family Support \$392,649

Services: Program serves children and adults with ID/DD with priority consideration given to individuals with severe behavioral, medical or support needs. Program is a flexible and effective type of choice-driven service to people and families. People may choose to purchase services from an agency or an independent contractor/vendor. Program continues to provide creative planning, intervention and home/community support, collaborating with families, teachers and other members of the person's support circle. **Utilization actual:** 19 TPC, 41 NTPC, 6 SC, 1 CSE.

Individual Advocacy Group, CILA Expansion \$100,000 (CCMHB and CCDDDB)

This annual investment pays for mortgage and property management costs of two of the three local small group homes run by Individual Advocacy Group, which was selected in

2014 through an RFP process to provide services to people with I/DD living in MHB/DDB owned-homes. **Utilization:** 7 TPCs with staffing ratios from 1:4 to 2:3 and a choice between IAG 'Flexible Day Experience' and community day programs run by other local providers.

Priority: System of Care for Youth and Families

Champaign Urbana Area Project

CU Neighborhood Champions \$20,000

Services: Designed to increase community understanding of trauma and expand community capacity to implement trauma-informed practices and procedures. The goals of this effort are: addressing the needs of those impacted by trauma and violence, and also creating more supportive and healed communities. Accomplished through training community members, focusing on youth leaders and elder helpers, and educating the community about trauma and trauma-informed practices to support the creation of community-based trauma response teams. **Utilization actual:** 6 TPC, 13 NTPC, 60 SC, 64 CSE, Other 380.

Community Foundation – DREAAM House

DREAAM House \$58,000

Services: Prevention and early intervention program for boys, aimed at cultivating academic excellence and social emotional health. Designed to increase positive outcomes (academic achievement, self-efficacy, social mobility) and decrease negative outcomes (suspensions, low educational performance, violence). Evidence-informed components: 1) day-long summer program, 2) 5-day week, after-school program, 3) school-based mentoring, 4) Saturday athletic activities, and 5) family engagement and training. Embedded in each component is social emotional learning and behavioral health instruction to foster transfer of skills from DREAAM House to school to home. **Utilization actual:** 79 TPC, 0 NTPC, 187 SC, 13 CSE.

Don Moyer Boys & Girls Club CU Change \$100,000

Services: Seeks to impact under resourced youth with potential for high school graduation by providing group and individual support, counseling, life skills training, and exposure to positive cultural and healthy life choices. Program emphasizes academic support, community engagement, interactive, hands on learning experiences and exposure to positive life alternatives. Goals are to assist youth with navigating obstacles to success in the school environment, increase positive peer and community involvement and develop a positive future plan. **Utilization actual:** 52 TPC, 42 NTPC, 601 SC, 38 CSE.

Don Moyer Boys & Girls Club Summer Youth Initiative \$107,000

Services: Services and supports provided by specialized providers, through subcontract to Don Moyer Boys and Girls Club, to engage Champaign County's youth in a range of positive summer programming: strengthening academics; developing employment skills and opportunities; athletics; music and arts instruction; etc. With oversight by the Champaign Community Coalition, reinforces System of Care principles and values

particularly relevant to system-involved youth impacted with emotional and environmental challenges. **Utilization actual:** 879 NTPC, 0 SC, 60 CSE.

***Don Moyer Boys & Girls Club Youth & Family Services* \$160,000**

Services: Family-driven, youth-guided services for/with families and children experiencing mental health and/or emotional challenges, supports at home, in school, and in the community for optimal recovery. Partnering with caregivers to provide the best-fit, most comprehensive services and supports possible. Peer-driven support from those with lived experiences and challenges, educational opportunities to make informed decisions, and technical support to help navigate complicated systems for the best possible outcomes for you and your family. **Utilization actual:** 39 TPC, 19 NTPC, 779 SC, 62 CSE.

***Mahomet Area Youth Club Bulldogs Learn & Succeed Together (BLAST)* \$15,000**

Services: Programming for students K-12 includes enrichment activities, academic help, and cultural and community-based programming. MAYC partnered with Mahomet Seymour Schools District in this endeavor for several reasons: it allows the use of district facilities, providing a safe and structured environment, where children participate in activities in their own school community, additional contact with teachers, school staff, social workers, and guidance counselors, specialized learning spaces (including computer labs, gyms, music and art rooms), access to a variety of caring community volunteers, and most importantly, an inclusive environment that brings students from all economic backgrounds together. The B.L.A.S.T program is open to all students, but specifically target low income and/or struggling students and make the program available at no cost. **Utilization actual:** 4 TPC, 511 NTPC, 3015 SC, 630 CSE.

***Mahomet Area Youth Club MAYC Members Matter!* \$12,000**

Services: Programming for students K-12 includes enrichment activities, academic help, and cultural and community-based programming with CCMHB funds targeted to MAYC's Junior High Club and summer programming. Partnered with Mahomet Seymour Schools to allow for the use of district facilities, provide a safe and structured environment, participation in activities in school community, additional contact with teachers, school staff, social workers, and guidance counselors, specialized learning spaces, access to caring community volunteers, and an inclusive environment bringing students from all economic backgrounds together. **Utilization actual:** 5 TPC, 199 NTPC, 2334 SC, 192 CSE.

***The UP Center of Champaign County Children, Youth & Families Program* \$19,000**

Services: Serves LGBTQ adolescents aged 11-18; LGBTQ families; and children dealing with issues related to the stigmatization of their gender and sexual identifications and identities. Services include provision of social-emotional supports; non-clinical crisis intervention; case management referrals, risk reduction strategies; strengths development; community-building events; and management of adult volunteers within this program. Program provides a weekly adolescent non-clinical support group. **Utilization actual:** 2 TPC, 24 NTPC, 67 SC, 31 CSE.

***Urbana Neighborhood Connections Community Study Center* \$19,500**

Services: Empowerment zone where youth benefit from productive year-round academic, recreational, and social-emotional supplements. Study Center provides

opportunity to engage school aged youth in non-traditional, practical intervention and prevention approaches for addressing difficulties. In individual and group activities facilitated/supervised by program staff and volunteers, participants can process feelings in a secure and supportive environment. **Utilization actual:** 257 NTPC.

Priority: Behavioral Health Supports for Those with Justice Involvement (Community, Youth, Adult, and/or Victims)

Champaign County Children's Advocacy Center (CAC)

Children's Advocacy \$37,080

Services: Promoting healing and justice for children/youth who have been sexually abused. The CAC provides: a family-friendly initial investigative interview site; supportive services for the child and non-offending family promoting healing; and abuse investigation coordination. While most of the young people served are victims of sexual abuse, CAC services are also provided to those children/youth who are victims of severe physical abuse and to victims of child trafficking. Trauma inflicted by these crimes is deep, with the right help the young person can begin to heal. **Utilization actual:** 231 TPC, 46 NTPC, 224 SC, 18 CSE.

Champaign County Regional Planning Commission – Social Services

Justice Diversion Program (JPD) \$62,755

Services: Primary connection point for case management and services for persons who have Rantoul Police Department (RPD) Crisis Intervention Team (CIT) and/ or domestic contacts. The goal of JPD case management services is to reduce calls for crisis intervention or domestic offenses by connecting residents to services to help clients develop and implement plans to become successful and productive members of the community. The JPD will also strive to develop additional community resources and access to services in Rantoul. **Utilization actual:** 31 TPC, 278 NTPC, 352 SC, 58 CSE. (278 referrals, 77 suicide threats.)

Champaign County Regional Planning Commission – Social Services

Youth Assessment Center (YAC) \$76,350

Services: Screens youth for risk factors and links youth/families to supports and restorative community services. Provides an alternative to prosecution for youth involved in delinquent activity. Case managers, using Trauma Informed Care and Balanced and Restorative Justice (BARJ) principles, screen juvenile offenders referred to the YAC to identify issues that might have influenced the offense and link youth to services to address the underlying issues. Focused on helping youth be resilient, resourceful, responsible and contributing members of society. **Utilization actual:** 61 TPC, 19 NTPC, 46 SC, 57 CSE.

Champaign Urbana Area Project TRUCE \$75,000

Services: Addresses gun violence preventively from a public health perspective. Under this approach, first posited by the epidemiologist creator of "Cease Fire" at the University of Chicago Gary Slutkin, the spread of violence is likened to the spread of an infectious disease and it should be treated in much the same way: go after the most infected, and stop it at its source. TRUCE engages the community in reducing violence by: 1) interrupting the transmission of the violence; 2) reducing the risk of the highest risk; and

3) changing community norms. **Utilization actual:** 0 TPC, 3 NTPC, 12 SC, 88 CSE, Other 3.

Courage Connection **Courage Connection** \$66,948

Services: A family's immediate safety is intimately connected to their long-term success. A community's stability is threatened when any family is in danger. Courage Connection's purpose is to help victims and survivors of domestic violence rebuild their lives through advocacy, housing, counseling, court advocacy, self-empowerment, community engagement, and community collaborations. **Utilization actual:** 442 TPC, 109 NTPC, 537 SC, 167 CSE.

First Followers **Peer Mentoring for Re-entry** \$59,754

Services: Mission is building strong and peaceful communities by providing support and guidance to the formerly incarcerated, their loved ones, and the community. Offers assistance in job searches, accessing housing and identification as well as emotional support to assist people during the transition from incarceration to the community. In addition, First Followers carry out advocacy work aimed at reducing the stigma associated with felony convictions and attempt to open doors of opportunity for those with a criminal background. **Utilization actual:** 15 TPC, 91 NTPC, 21 SC, 7 CSE.

Prairie Center Health Systems/Rosecrance Central Illinois

CJ Substance Use Treatment \$10,600

Services: Supports Champaign County adults briefly incarcerated at Champaign County Correctional Center. Coordinates services with Correctional Healthcare Companies, Rosecrance, and other agencies providing services within the jail. Case manager provides the GAIN Short Screen, brief intervention using Motivational Interviewing techniques, treatment referral, and case management to adults at Champaign County jail. Follow-up after jail release includes to coordinate services to assist with engagement in treatment at Prairie Center. **Utilization actual:** 4 TPC, 97 NTPC, 5 SC, Other =204 hours.

Prairie Center Health Systems/Rosecrance Central Illinois **Fresh Start** \$77,000

Services: The Champaign Community Coalition's C-U Fresh Start initiative is aimed at addressing the root cause of the violence, customized for our community, involving a 3-pillar approach – Community, Law Enforcement, and a Case Manager. Identifies and focuses on core offenders with history of violent, gun-related behaviors, offering an alternative to violence. The CCMHB funding supports the case manager who provides intensive case management to offenders, assisting with accessing services, such as medical, dental, behavioral health, to address immediate personal or family issues, and overcome barriers to employment, housing, education. **Utilization actual:** 13 TPC, 11 NTPC, 4 SC, 150 CSE, 24 Other.

Prairie Center Health Systems/Rosecrance Central Illinois

PLL Extended Care \$300,660 (during 2018, merged with Rosecrance contract for PLL Front End)

Services: An evidence-based family education, skill building, and therapeutic intervention model which has demonstrated effectiveness in significantly reducing aggressive behaviors, depression, attention deficit disorder problems, externalizing problems and substance use in youth while reducing recidivism and improving family communication. After an assessment, parents and youth attend six group sessions, held one evening a week for six weeks, and receive individual family coaching sessions.

Program targets specific risk and protective factors related to delinquency and other emotional and behavioral problems. **Utilization actual:** Totals include PLL Front End activity due to mid-year merger of the two PLL Providers and consolidation of the PLL Programs. 61 TPC, 208 SC.

Prairie Center Health Systems/Rosecrance Central Illinois **Specialty Courts** \$203,000

Services: People sentenced to Champaign County Drug Court receive substance use disorders assessment, individualized treatment planning, individual counseling sessions, and a wide array of education and therapeutic groups. Case manager provides intensive case management to connect the clients to overcome barriers to treatment, such as access to food, clothing, medical and dental services, mental health treatment, employment, housing, education, transportation, and childcare. **Utilization actual:** 88 TPC, 1802 SC, 6 CSE, Other 73 hours assessment, 640 hours case management, 9,046.75 hours counseling. "Other" represents services funded by other sources leveraged through CCMHB support for non-billable activities crucial to the operation of the Specialty Court.

Prairie Center Health Systems/Rosecrance Central Illinois **Youth Services** \$75,000

Services: Early intervention and outpatient substance use disorder treatment services at Urbana facility and Champaign County schools. Assessment performed to determine the severity of each individual's illness and to screen for medical and mental health disorders. An individualized treatment plan is then created, building on strengths and needs. Developed with a counselor assigned to each client, treatment plans provide those seeking care and help with the ongoing treatment and support needed to build a strong and lasting recovery foundation. **Utilization actual:** 76 TPC, 28 NTPC, 88 SC, 39.5 (hrs in presentations) CSE, Other = 1385 hours billed to other funders.

Rape Advocacy, Counseling & Education Services **Counseling and Crisis** \$18,600

Services: Rape Advocacy, Counseling & Education Services (RACES) is the only agency charged with providing comprehensive services to victims of sexual assault in Champaign County. Provides trauma-informed counseling, 24-hour crisis hotline, in-person advocacy at hospital Emergency Departments, and at meetings with law enforcement or Courthouse. CCMHB funding supports RACES' prevention education to thousands of local children and adults per year, and conduct community events to further the aim to create a world free of sexual violence. **Utilization actual:** 8664 (# attending) SC, 214 CSE, Other = 23 media contacts.

Rosecrance Champaign-Urbana/Rosecrance Central Illinois **Criminal Justice** \$300,265

Services: Problem Solving Courts (Drug Court) clients and other adults involved with criminal justice system screened at the Champaign County Jail receive, as appropriate, mental health assessment, substance abuse assessment, Moral Reconciliation Therapy and Anger Management group counseling, case management, individual and/or intensive outpatient substance abuse treatment, and linkage to additional supports as needed in the community. A subcontract with Champaign County Health Care Consumers augments services to those clients in need of obtaining and/or retaining necessary healthcare insurance and other essential benefits. **Utilization actual:** 141 TPC, 257 NTPC, Other = 134 group sessions.

Rosecrance Champaign-Urbana/Rosecrance Central Illinois
Crisis, Access, & Benefits \$228,002

Services: A 24-hour program that including Crisis Team and Crisis Line. Clinicians provide immediate intervention by responding to crisis line calls and conducting crisis assessments throughout Champaign County. The Crisis Team works closely with the hospitals, local police, the University and other local social service programs. Offers access services including information, triage, screening, assessment and referral for consumers and other members of the community. **Utilization actual:** 954 NTPC, 3946 SC (crisis calls), 20 CSE; Crisis team contacts are not a subset of crisis calls. Other = 306 benefits applications (includes those subcontracted through CC Healthcare Consumers).

Rosecrance Champaign-Urbana/Rosecrance Central Illinois

PLL Front End \$282,663 (during 2018, combined with PCHS/RCI PLL Extended Care contract)

Services: PLL provides multi-family group therapy and family therapy sessions for youth who are involved with the juvenile justice system and/or are having behavioral concerns at home, school or in the community. PLL is a short term evidenced based practice that draws on structural and strategic family therapy theory to improve overall family functioning and reduce recidivism. **Utilization actual:** See PLL Extended Care for utilization data.

Rosecrance Champaign-Urbana/Rosecrance Central Illinois **Transition Housing CJ \$14,000**

Services: TIMES Center provides transitional housing and supportive services to homeless men in Champaign County. The program offers an opportunity to obtain behavioral health treatment, build financial security, increase coping and independent living skills, expand recreational interests, and discharge into a self-sufficient housing situation in the community. Comprised of 20 beds in 10, 2 room units, residents are responsible to pay 30% of their monthly income to a maximum of \$150/month in program fees. **Utilization actual:** 47 TPC, 24 NTPC, 4432 SC.

Priority: Innovative Practices to Support Access to Core Services

Family Service of Champaign County **Self-Help Center \$28,428**

Services: Information about and referral to local support groups. Provides assistance to develop new support groups and maintaining and strengthening existing groups. Program maintains a database of Champaign County support groups, national groups, and groups in formation. Information is available online and in printed directory and specialized support group listings. Provides consultation services, workshops, conferences, educational packets and maintains a lending library of resource materials. **Utilization actual:** 334 CSE.

Family Service of Champaign County **Senior Counseling & Advocacy \$142,337**

Services: Program offers services in the home or in the community to Champaign County seniors and their families. Caseworkers assist with needs and challenges faced by seniors, including grief, anxiety, depression, isolation, other mental health issues, family concerns, neglect, abuse, exploitation and need for services or benefits acquisition. Program assists seniors providing care for adult children with disabilities and adults with disabilities age 18-59 experiencing abuse, neglect or financial exploitation. **Utilization actual:** 272 TPC, 1083 NTPC, 8518 SC, Other = 145 caregivers.

GROW in Illinois **Peer Support \$20,000**

Services: Mutual-help; peer to peer 12-step program provides weekly support groups for mental health sufferers of all races and genders. GROW compliments the work of professional providers by connecting people with others in similar situations and empowering participants to do that part which they can and must be doing for themselves and with one another. While professional providers offer diagnosis and treatment, consumer-providers offer essential rehabilitation and prevention services because of firsthand experience with the recovery process. **Utilization actual:** 90 NTPC, 586 SC, 6 CSE.

United Cerebral Palsy Land of Lincoln **Vocational Training and Support** \$51,885

Services: Vocational support services to people with behavioral health conditions, ages 18-55, in Champaign County. Services include extended job coaching and case management to people currently employed as well as vocational training and job development to people seeking employment or improvement of skills. Job coaching/support services allow people to continue working in their community, receive promotions, and have the opportunity to increase hours. **Utilization actual:** 16 TPC, 50 SC, 28 CSE, Other = 1095 hours contact with clients.

Priority: Other - Renewal

Community Service Center of Northern Champaign County **Resource Connection** \$66,596

Services: A multi-service program aimed at assisting residents of northern Champaign County with basic needs and to connect them with mental health and other social services. The program serves as a satellite site for various human service agencies providing mental health, physical health, energy assistance, and related social services. We also have an emergency food pantry, provide prescription assistance, clothing and shelter coordination, and similar services for over 1,700 households in northern Champaign County. **Utilization actual:** 1441 NTPC, 5833 SC, 20 CSE, Other = 2574 contacts with other agencies using CSCNCC as a satellite site.

Crisis Nursery **Beyond Blue – Champaign County** \$70,000

Services: Serves mothers who have or are at risk of developing perinatal/postnatal depression (PD), targeting mothers who demonstrated risk factors for PD and are pregnant or have a child under age one. Individual and group support and education to facilitate healthy parent-child engagement. Research suggests that 10-20% of mothers suffer from PD, nearly half are undiagnosed. Beyond Blue addresses risk factors that lead to emotional disturbances and multiagency and system involvement in children. The program also works to increase awareness of PD and reduce stigma. **Utilization actual:** 32 TPC, 105 NTPC, 963 SC, 205 CSE, Other = 4077 hours of in-kind/respite care.

East Central IL Refugee Mutual Assistance Center **Family Support and Strengthening** \$25,000

Services: Support and strengthen refugee and immigrant families transitioning and adjusting to American culture and expectations. Provides orientation, information/referral, counseling, translation/interpretation services, culturally appropriate educational workshops, and help accessing entitlement programs. Bi-monthly newsletter, and assistance to refugee/immigrant mutual support groups. Staff speaks nine languages and accesses community volunteers to communicate with clients in

languages not spoken by staff. **Utilization actual:** 88 CSE, Other = 25.5 hours of workshops.

Family Service of Champaign County Counseling \$25,000

Services: Affordable, accessible counseling services to families, couples and people of all ages. Clients are given tools and supports to successfully deal with life challenges such as divorce, marital and parent/child conflict, depression, anxiety, abuse, substance abuse/dependency and trauma. Strength-based, client driven services, utilize family and other natural support systems and are respectful of the client's values, beliefs, traditions, customs and personal preferences. **Utilization actual:** 38 TPC, 4 NTPC.

Prairie Center Health Systems/Rosecrance Central Illinois Prevention Services \$58,247

Services: Uses an evidence-based life skills and drug education curriculum for Champaign County students. Programs available for preschool through high school with emphasis on middle school students. Sessions on health risks associated with the use of alcohol, tobacco and other drugs. Life skills sessions may include instruction on and discussion of refusal skills, self-esteem, communicating with parents, and related social issues. The prevention team are active members of several anti-drug and anti-violence community-wide coalitions working to reduce youth substance abuse levels. **Utilization actual:** 1357 CSE.

Promise Healthcare Promise Healthcare Wellness and Justice \$58,000

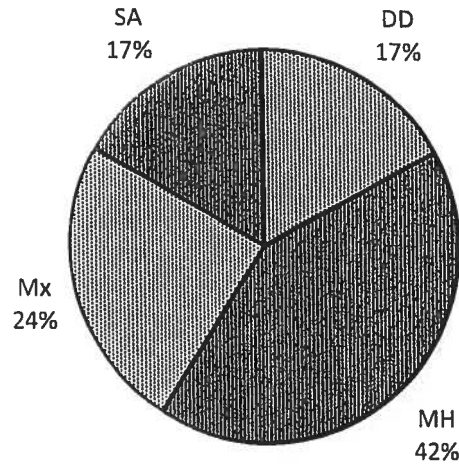
Services: Provides support, case management, and benefit enrollment for patients with non-clinical barriers to achieving optimum medical and mental health. Targets hundreds of patients who have a mental health diagnosis and a chronic medical condition and those at risk of or have had a justice system encounter. Coordinators work with patients to remove barriers from reaching optimum medical and mental health. Program facilitates care at satellite location, and supports collaborations with other agencies, and community outreach. **Utilization actual:** 60 TPC, 209 NTPC, 250 SC, 12 CSE, Other = 2094 enrolled in healthcare coverage.

Promise Healthcare Mental Health Services with Promise \$222,000

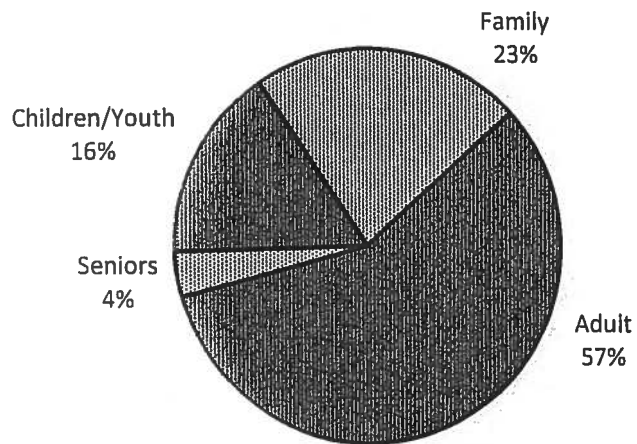
Services: Promise Healthcare provides on-site mental health services to achieve the integration of medical and behavioral health care as supported by both the National Council for Community Behavioral Healthcare and the National Association of Community Health Centers. Mental health and medical providers regularly collaborate, make referrals, and even walk a patient down the hall to meet with a therapist. Patients receive mental illness treatment through counselor, psychiatrist or primary care provider. **Utilization actual:** Counseling Services: 357 TPC, 36 NTPC, 2149 SC, Psychiatric Services: 1918 in psychiatric practice, 1217 getting psych meds through primary care, 8672 psychiatric service encounters, 12 lunch and learn sessions.

FUNDING BY SECTOR, POPULATION, SERVICE IN PROGRAM YEAR 2018 (PY18)

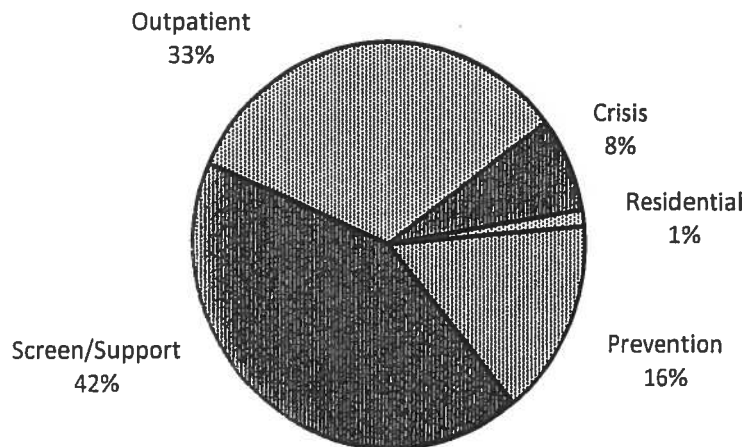
CCMHB PY18 Appropriation by Community Mental Health Sector



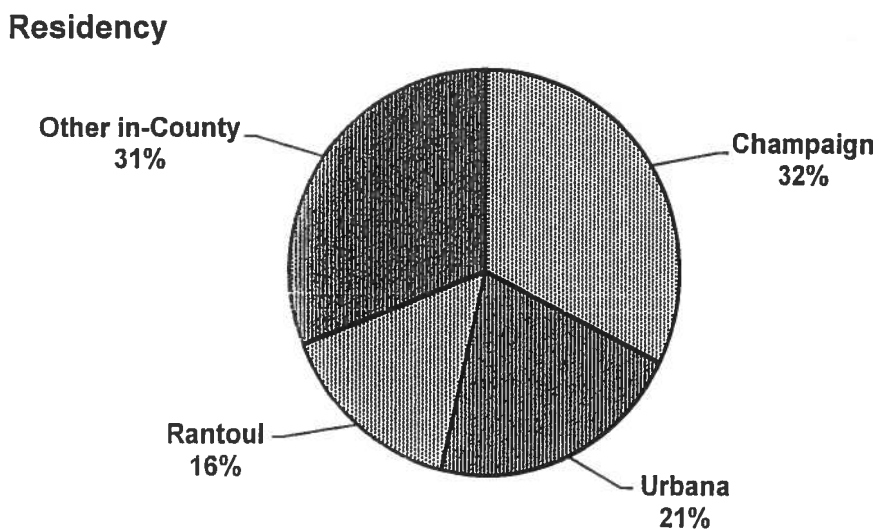
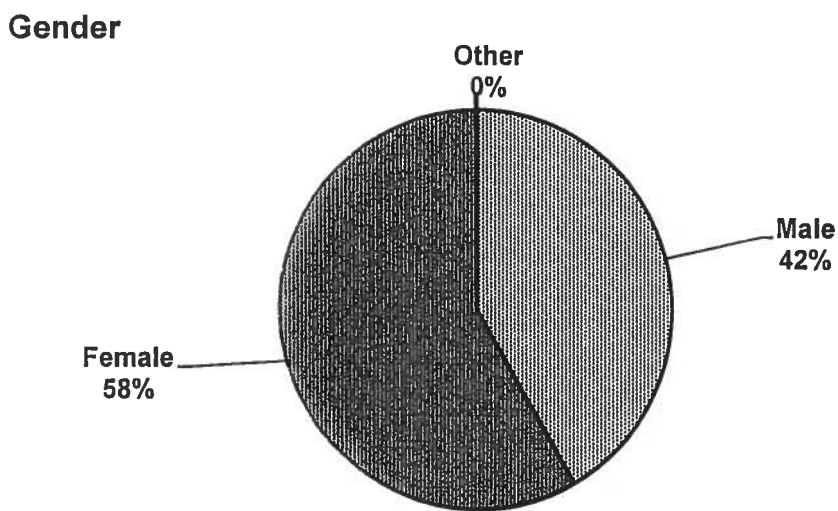
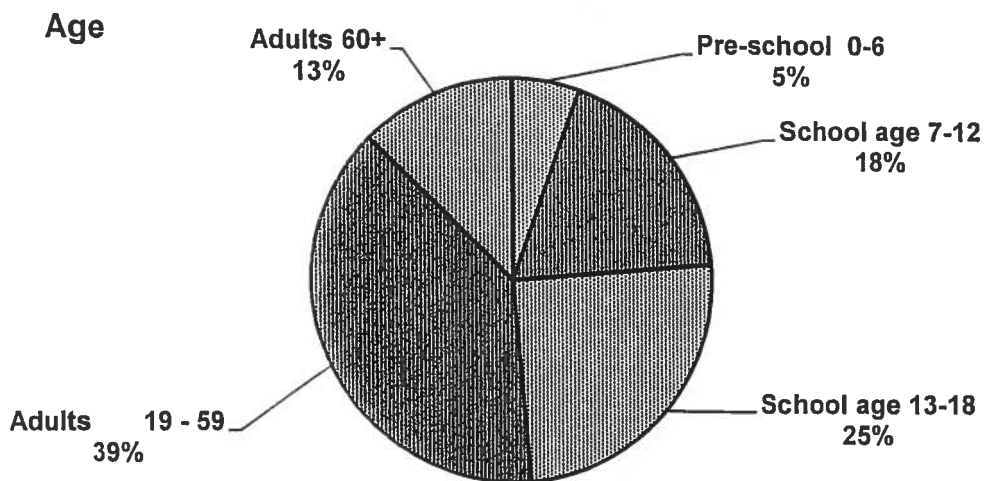
CCMHB PY18 Appropriation by Target Population



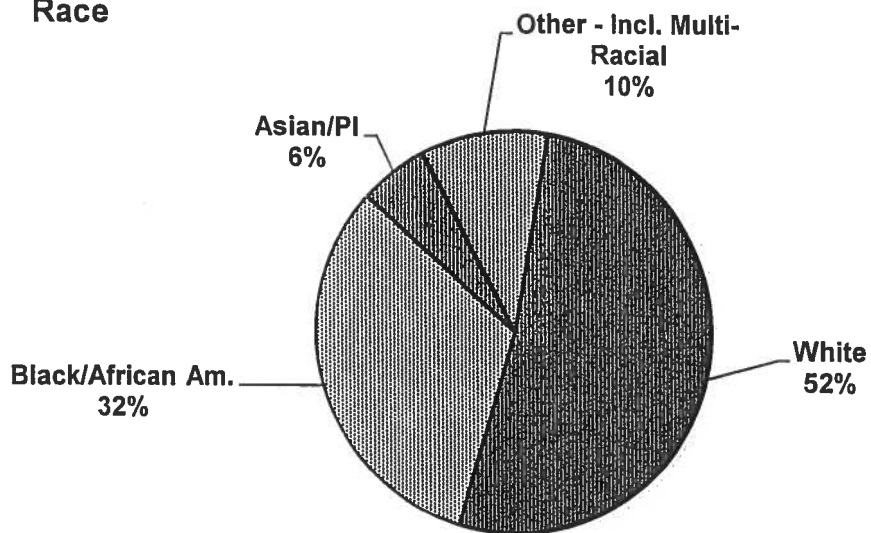
CCMHB PY2018 Appropriation by Type of Service



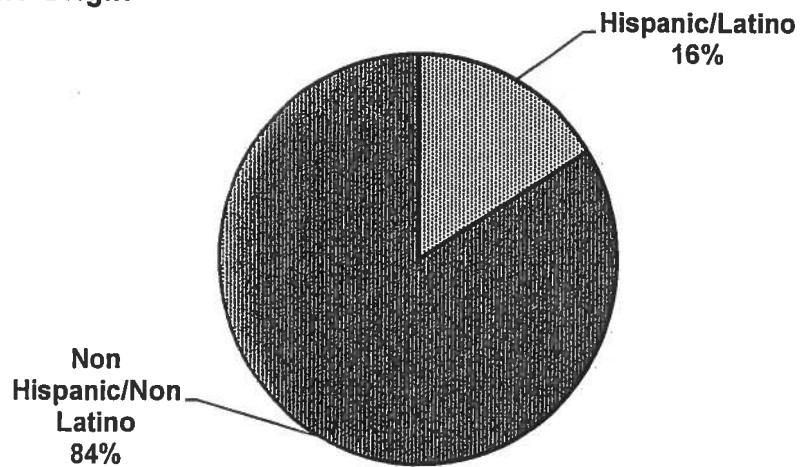
DEMOGRAPHIC AND RESIDENCY DATA FOR PERSONS SERVED IN PY2018



Race



Ethnic Origin



**SECTION II: Three-Year Plan 2016-2018
with FY 2018 One-Year Objectives**

**CHAMPAIGN COUNTY MENTAL HEALTH BOARD
THREE-YEAR PLAN
FOR**

**FISCAL YEARS 2019 - 2021
(1/1/19 – 12/31/2021)**

**WITH
ONE YEAR OBJECTIVES
FOR**

**FISCAL YEAR 2019
(1/1/19 – 12/31/19)**

CHAMPAIGN COUNTY MENTAL HEALTH BOARD

WHEREAS, the Champaign County Mental Health Board has been established under Illinois Revised Statutes (405 ILCS – 20/Section 0.1 et. seq.) in order to "construct, repair, operate, maintain and regulate community mental health facilities to provide mental health services as defined by the local community mental health board, including services for, persons with a developmental disability or substance use disorder, for residents thereof and/or to contract therefor..."

WHEREAS, the Champaign County Mental Health Board is required by the Community Mental Health Act to prepare a one- and three-year plan for a program of community mental health services and facilities;

THEREFORE, the Champaign County Mental Health Board does hereby adopt the following Mission Statement and Statement of Purposes to guide the development of the mental health plan for Champaign County:

MISSION STATEMENT

The mission of the CCMHB is the promotion of a local system of services for the prevention and treatment of mental or emotional, intellectual or developmental, and substance abuse disorders, in accordance with the assessed priorities of the citizens of Champaign County.

STATEMENT OF PURPOSES

1. To plan, coordinate, evaluate and allocate funds for the comprehensive local system of mental health, intellectual and developmental disabilities, and substance use disorder services for Champaign County.
2. To promote family-friendly community support networks for the at-risk, underserved and general populations of Champaign County.
3. To increase support for the local system of services from public and private sources.
4. To further develop the systematic exchange of information about local services and needs between the public/private service systems and the CCMHB.

In order to accomplish these purposes, the Champaign County Mental Health Board must collaborate with the public and private sectors in providing the resources necessary for the effective functioning of the community mental health system.

SYSTEMS OF CARE

Goal #1: Support a continuum of services to improve the quality of life experienced by individuals with mental or emotional disorders, substance use disorders, or intellectual and/or developmental disabilities and their families residing in Champaign County.

Objective #1: Expand use of evidence informed, evidence based, best practice, recommended, and promising practice models appropriate to the presenting need in an effort to improve outcomes for individuals across the lifespan and for their families and supporters. (Allocation Priority/Criteria Objective)

Objective #2: Promote wellness for people with mental illnesses, substance use disorders, intellectual and/or developmental disabilities to prevent and reduce early mortality, through support services including access to services addressing basic needs, enrollment in benefit plans and coordinated access to primary care. (Allocation Priority/Criteria Objective)

Objective #3: In light of potential congressional or presidential actions on the Affordable Care Act and Medicaid expansion, support development or expansion of residential and employment supports for persons with behavioral health diagnosis not supported through expansion of Medicaid or the Affordable Care Act. (Allocation Priority/Criteria Objective)

Objective #4: Support broad based community efforts to prevent opiate overdoses and expand treatment options. (Allocation Priority/Criteria Objective)

Objective #5: Build resiliency and support recovery e.g. Peer Supports, outside of a therapeutic environment. (Allocation Priority/Criteria Objective)

Objective #6: Build evaluation capacity of contracted providers utilizing expertise of evaluators from the Department of Psychology at the University of Illinois to further positive outcomes of those engaging in funded services. (Policy Objective)

Goal #2: Sustain commitment to addressing health disparities experienced by underrepresented and diverse populations.

Objective #1: Support culturally responsive and family driven support networks for underrepresented populations, underserved populations, and general populations of Champaign County. (Allocation Priority/Criteria Objective)

Objective #2: Provide technical assistance in support of continuous improvement of cultural and linguistic competence plans to meet the needs of the population served. (Collaboration/Coordination Objective)

Objective #3: Encourage providers and other community-based organizations to allocate resources to provide training, seek technical assistance, and pursue other professional development activities for staff and governing or advisory boards to advance cultural and linguistic competence. (Allocation Priority/Criteria Objective)

Objective #4: Use the Culturally and Linguistically Appropriate Services Standards (CLAS) as a blueprint to strengthen funded agencies' Cultural and Linguistic Competence. (Policy Objective)

Objective #5: Where families and communities are disproportionately impacted by incarceration, encourage the development of social networks and improved access to resources. (Policy Objective)

Objective #6: Address the needs of residents of rural areas and encourage greater engagement by community-based organizations. (Policy Objective)

Goal #3: Improve consumer access to and engagement in services.

Objective #1: Encourage development of collaborative agreements between providers to increase or maintain access and coordination of services for consumers throughout Champaign County. (Collaboration/Coordination Objective)

Objective #2: Participate in various coordinating councils whose missions align with the needs of the populations of interest to the Board with the intent of strengthening coordination between providers in the delivery of services. (Collaboration/Coordination Objective)

Objective #3: Explore at the Board level potential for collaboration on issues of mutual interest with the C-U Public Health District and the Champaign County Board of Health. (Collaboration/Coordination Objective)

Objective #4: Engage with CUPHD, United Way, Carle Foundation Hospital, and OSF in the collaborative planning process for the next Community Health Improvement Plan. (Collaboration/Coordination Objective)

Objective #5: Increase awareness of community services and access to information on when, where, and how to apply for services. (Collaboration/Coordination Objective)

Goal #4: Continue the collaborative working relationship with the Champaign County Board for Care and Treatment of Persons with a Developmental Disability (CCDDDB).

Objective #1: Coordinate integration, alignment, and allocation of resources with the CCDDDB to ensure the efficacious use of resources within the intellectual/developmental disability (I/DD) service and support continuum. (Allocation Priority/Criteria Objective)

Objective #2: Assess alternative service strategies that empower people with I/DD and increase access to integrated settings as exemplified by the collaborative approach to the Employment First Act. (Policy Objective)

Objective #3: With the CCDDDB, continue financial commitment to community-based housing for people with I/DD from Champaign County and as part of that sustained commitment, review the Community Integrated Living Arrangement (CILA) fund and recommend any changes. (Allocation Priority/Criteria Objective)

Objective #4: Collaborate with the Champaign County Board for the Care and Treatment of Persons with a Developmental Disability on promoting inclusion and respect for people with I/DD. (Collaboration/Coordination Objective)

MULTI-AGENCY INVOLVED YOUTH AND FAMILIES

Goal #5: Building on progress achieved through the six Year Cooperative Agreement between the Federal Substance Abuse and Mental Health Services Administration (SAMHSA), the Illinois Department of Human Services (IDHS), and the Champaign County Mental Health Board (CCMHB), sustain the SAMHSA/IDHS system of care model.

Objective #1: Support the efforts of the Champaign Community Coalition and other system of care initiatives. (Collaboration/Coordination Objective)

Objective #2: Sustain support of Champaign County family-run organizations that incorporate family-driven and youth-guided principles in use of peer support specialists, and other peer-to-peer supports to assist multi-system involved youth and their families (Allocation Priority/Criteria Objective)

Objective #3: Assess the impact of community violence on the children and youth whose families and neighborhoods are most impacted and where indicated, encourage the development of appropriate supports as prevention and early intervention strategies. (Policy Objective)

Objective #4: Promote and support those targeted interventions that specifically address historical trauma experienced by African American and other minority youth disproportionately impacted in multiple systems. (Allocation Priority/Criteria Objective)

Objective #5: Sustain commitment to trauma-informed, family-driven, youth-guided, and culturally responsive systems. (Policy Objective)

CRIMINAL JUSTICE AND MENTAL HEALTH SYSTEM COLLABORATION

Goal #6: Divert from the criminal justice system, as appropriate, persons with behavioral health needs or intellectual/developmental disabilities.

Objective #1: Continue involvement in the Crisis Intervention Team Steering Committee in support of increased collaboration between law enforcement and crisis service providers on implementing mobile crisis response in the community. (Collaboration/Coordination Objective)

Objective #2: Sustain efforts to engage persons with behavioral health diagnoses re-entering the community from jail or prison or with recent involvement with the criminal justice system, in treatment and other support services such as the Champaign County Problem Solving Court and reentry services. (Allocation Priority/Criteria Objective)

Objective #3: Support integrated planning and service coordination for adults involved in the criminal justice system through participation in the Champaign County Reentry Council or similar body to address needs identified in the Sequential Intercept Map gaps analysis. (Collaboration/Coordination Objective)

Objective #4: Through the National Association of County Behavioral Health and Developmental Disability Directors (NACBHDD), in its partnership with the National Association of Counties (NACo,) pursue opportunities for technical assistance and support through collaborative and mentorship opportunities aimed at improving outcomes for those with behavioral health needs and justice system involvement. (Collaboration/Coordination Objective)

Goal #7: In conjunction with the Champaign County Sheriff's Office and other community stakeholders pursue a continuum of services as an alternative to incarceration and/or overutilization of local Emergency Departments for persons with behavioral health needs or developmental disabilities.

Objective #1: Support initiatives providing housing and employment supports for persons with a mental illness, substance use disorder, and/or intellectual and developmental disabilities through the Champaign County Continuum of Care or other local collaboration. (Allocation Priority/Criteria Objective)

Objective #2: Identify options for developing jail diversion services to provide behavioral health assessments, crisis stabilization and detoxification from alcohol and/or other substances as may be necessary to serve Champaign County. (Collaboration/Coordination Objective)

Goal #8: Support interventions for youth who have juvenile justice system involvement to reduce contact with law enforcement or prevent deeper penetration into the system.

Objective #1: Support continued implementation of the Parenting with Love and Limits (PLL) program based on positive evaluation and feedback from community partners and stakeholders, or as appropriate, an acceptable alternative. (Allocation Priority/Criteria Objective)

Objective #2: Through participation on the Youth Assessment Center Advisory Board advocate for community and education-based interventions contributing to positive youth development and decision-making. (Collaboration/Coordination Objective)

Objective #3: Through participation and engagement in the Champaign Community Coalition and other community focused initiatives, promote and encourage multi-system collaborative approaches for prevention and reduction of youth violence. (Collaboration/Coordination Objective)

Objective #4: Utilize the principles from "Models for Change" to reduce the disproportionate minority contact with law-enforcement and involvement with the juvenile justice system. (Policy Objective)

COMMUNITY ENGAGEMENT & ADVOCACY

Goal #9: Address the need for acceptance, inclusion and respect associated with a person's or family members' mental illness, substance use disorder, intellectual and/or developmental disability through broad based community education efforts to increase community acceptance and positive self-image.

Objective #1: Continue support for and involvement in efforts to challenge stigma and discrimination, the disABILITY Resource Expo: Reaching Out for Answers, National Children's Mental Health Awareness Day, and other related community education events. (Collaboration/Coordination Objective)

Objective #2: Promote substance use disorder prevention initiatives as a community education tool targeting youth and young adults. (Collaboration/Coordination Objective)

Objective #3: Participate in behavioral health community education initiatives, such as National Depression Screening Day, to encourage individuals to be screened and seek further assistance where indicated. (Collaboration/Coordination Objective)

Objective #4: Encourage and support efforts to more fully integrate people with behavioral health disorders and/or intellectual and/or developmental disabilities into community life in Champaign County. (Allocation Priority/Criteria Objective)

Goal #10: Engage with other local, state, and federal stakeholders on emerging issues.

Objective #1: Monitor implementation of state Medicaid Plan amendments, 1115 waiver pilot projects, and use of Managed Care Organizations to implement the expansion of Medicaid by the State of Illinois and advocate through active participation in the Association of Community Mental Health Authorities of Illinois (ACMHAI) and other statewide associations and advocacy groups. (Collaboration/Coordination Objective)

Objective #2: Track state implementation of class action suit settlements involving persons with intellectual and/or developmental disabilities or mental illness, e.g. Ligas vs. Hamos Consent Decree and Williams vs. Quinn Consent Decree, and advocate for the allocation of state resources sufficient to meet needs of clients returning to home communities or seeking fuller integration in their communities. (Policy Objective)

Objective #3: Maintain active participation in the National Association of County Behavioral Health and Developmental Disability Directors (NACHBDD), National Association of Counties (NACo), and like-minded national organizations, to monitor activities and advocate at the federal level. (Collaboration/Coordination Objective)

